

Monday, November 1st, 2021

DC Weather: Sunny with a high of 62° and low of 45°.

NYC Weather: Sunny with a high of 62° and a low of 47°.

Days Left: ~805

(b)(6), (b)(7)(C) (b)(6), (b)(7)(C) **Travel to White House (b) (6)**
DT: (b)(6), (b)(7)(C)
Pax: S1

7:00 AM (b) (6)
Location: White House (b) (6)
Staff: Christiana

7:30 AM Depart White House (b) (6) Travel to DCA
DT: 16-25 minutes
Pax: S1

8:00 AM Arrive DCA / Hold

9:00 AM Fly DCA-LGA
Flight: DL #5738

10:16 AM Arrive LGA / Hold
Note: YOU can use this time to get coffee or something to eat.

11:00 AM Depart LGA / Travel to JFK Airport Hangar 19
DT: 20-40 minutes
Pax: S1, Christiana

11:40 AM Arrive JFK Hangar 19 / Optional Walk-Through of Event Space
Location: Hangar 19, JFK Airport, Jamaica, NY 11430
Advance: Juliana, David
Staff: Aimee, Bridget, Christiana, Kelly
Format: Overview of event with staff
Press: Closed

12:10 PM Depart Hangar / Arrive Tarmac / Hold in Car
Location: Tarmac Near Hangar 19, JFK Airport, Jamaica, NY 11430
Pax: S1, Christiana

12:35 PM Tarmac Greet with Vice President and NY Electeds
Participants: Vice President Kamala Harris
Senator Gillibrand

Senator Schumer (*tentative*)
Congressman Meeks
Mayor de Blasio (*tentative*)

12:45 PM **Depart Tarmac / Ride to Hangar with Electeds**
Pax: S1, Senator Gillibrand, Senator Schumer (*tentative*), Congressman Meeks, Mayor de Blasio (*tentative*)

12:50 PM **Arrive Airport Hangar / Move to (b) (5) with VP**
Advance: Jake (VP Advance Team)

1:10 PM **Walk and Talk Tour of Clean Energy Technologies**
Location: Hangar 19, JFK Airport, Jamaica, NY 11430
Staff: Aimee, Brett, Bridget, Christiana, Kelly
Format: Three brief stops
Participants: Vice President Kamala Harris
 Congressman Gregory Meeks
 Congressman Hakeem Jeffries (*tentative*)
 Senator Chuck Schumer (*tentative*)
 Senator Kirsten Gillibrand
 Mayor Bill de Blasio (*tentative*)
 Kelly Speakes-Backman – Acting Assistant Secretary for Energy Efficiency and Renewable Energy, DOE
 Donnel Baird – Executive Director, BlocPower
 Joshua Krupa – Civilian Climate Corps Crew, BlocPower
 Doreen Harris – President and CEO, NYSERDA
 Mike Fishman – President and Executive Director, Climate Jobs National Resource Center
 Gary LaBarbera – President, Building and Construction Trades Council of Greater New York
Press: Open
Briefing: Attached

1:30 PM **Tour Concludes / YOU Move to Audience for Remarks Event**

1:45 PM **Remarks Event Begins**
Location: Hangar 19, JFK Airport, Jamaica, NY 11430
Advance: VP Advance Team
Staff: Aimee, Brett, Bridget, Christiana
Format: Remarks at podium
Participants: Vice President Kamala Harris
 Congressman Gregory Meeks
 Senator Kirsten Gillibrand
 Senator Chuck Schumer (*tentative*)

Press: Open
Briefing: Attached

2:10 PM **Remarks Conclude / VP Departs**

2:20 PM **Informal Greet with DOE Invited Audience Members**

Location: Hangar 19, JFK Airport, Jamaica, NY 11430
Advance: Juliana, David
Staff: Aimee, Brett, Bridget, Christiana
Format: Clutch
Press: Open
Briefing: Attached

2:40 PM **Event Concludes / Depart Hangar 19 / Travel to JFK Airport**

3:00 PM **Arrive JFK / Proceed to Hold Room / Executive Time**

Location: TBD

4:00 PM **Check Out Call with S2**

Dial: Teams – [Click here to join this meeting.](#)
Staff: Christiana, Christopher, Tarak

4:30 PM **Call Concludes**

5:34 PM **Fly JFK-DCA**

Flight: DL #5746

6:53 PM **Arrive DCA (b)(6), (b)(7)(C)**

DT: (b)(6), (b)(7)(C)

Pax: S1

(b)(6), (b)(7)(C)

(b)(6), (b)(7)(C)

Tuesday, November 2nd, 2021

DC Weather: Overcast with scattered showers. High of 50°, low of 35°.

Days Left: ~804

(b)(6), (b)(7)(C)

(b)(6), (b)(7)(C) *Travel to Forrestal*

7:50 AM Depart Forrestal / Travel to White House (b) (6)

DT: 5-10 minutes

Pax: S1, Christiana

8:00 AM (b) (6)

Location: White House (b) (6)

Staff: Christiana

8:15 AM Depart WH^{(b)(6)} / Travel to Forrestal

DT: 5-10 minutes

Pax: S1, Christiana

8:25 AM Arrive Forrestal

8:30 AM AM Huddle

Dial: Teams – [Click here to join the meeting.](#)

8:50 AM Huddle Concludes

9:00 AM Daily IN Briefing

Location: 7th Floor SCIF

9:30 AM Briefing Concludes

9:30 AM DTC Time: American Iron and Steel Institute General Meeting

Dial: Zoom – [Click here to join the meeting.](#)

Staff: Christiana

Briefing: Attached

9:45 AM DTC Time Concludes

9:45 AM Press Prep

Dial: Teams – [Click here to join the meeting.](#)

Staff: Bridget, David

Briefing: We will send YOU the memo on Tuesday.

10:00 AM Meeting Concludes

10:00 AM COP26 Prep with Speechwriters

Dial: Teams – [Click here to join the meeting.](#)

Staff: Dave, Emma
Briefing: Attached

11:00 AM Interview with E&E News

Dial: Teams – [Click here to join the meeting.](#)
Staff: Bridget, Charisma, David
Briefing: We will send YOU the memo on Tuesday.

11:15 AM Interview Concludes

11:30 AM Scheduling Meeting

Dial: Teams – [Click here to join the meeting.](#)
Staff: Adrianna, Ali, Bridget, Cassidy, Christiana, Christopher, Dave, David, Jeremiah, Juliana, Luke, Matt, Tarak
Briefing: Attached

11:45 AM Meeting Concludes

11:45 AM DTC Time: U.S. C3E Women in Clean Energy Symposium

Dial: Zoom – [Click here to join the meeting.](#)
Staff: Christiana
Briefing: Attached

12:00 PM DTC Time Concludes / Desk Time

12:30 PM (b) (5) Meeting

Dial: Zoom – [Click here to join the meeting.](#)
Staff: Tarak
Briefing: Attached

1:00 PM Meeting Concludes / Lunch

TBD Depart Forrestal

(b)(6), (b)(7)(C) **(b)(6), (b)(7)(C) Travel to IAD**
DT: (b)(6), (b)(7)(C)
Pax: S1

4:45 PM Check Out Call with S2

Dial: (b) (6)
PIN: (b) (6)
Staff: Christiana, Christopher, Tarak

5:15 PM Call Concludes

5:30 PM Arrive IAD / Hold

7:25 PM

Fly IAD-LHR

Flight: AA #6967

Wednesday, November 3, 2021
Glasgow, United Kingdom

- 6:30AM** Arrive London Heathrow and Transfer to Glasgow
- 7:25AM** Depart London Heathrow for Glasgow
Flight: BA319
Flight Time: 1hr 35min
- 9:00AM** Arrive Glasgow Airport / (b) (6) Load
- 9:30AM** Depart Glasgow Airport / Travel to Hotel Radisson Red
Pax: S1, Christiana
DT: 15-30 minutes
- 10:00AM** Check-In at Hotel
Location: Radisson Red
Address: 25 Tunnel St, Finnieston Quay, Glasgow G3 8HL, UK
- 10:15AM** Executive Time / Lunch
Location: Radisson Red
- 1:05PM** Move to Courtyard by Marriott
- 1:15PM** Press Prep
Location: Courtyard by Marriott
Address: Stobcross Rd, Glasgow G3 8GS, UK
- 1:30 PM** [TBD] Press Call via Zoom Pushing DOE Events and Priorities
Location: Zoom - [Click here to join the meeting.](#)
Courtyard by Marriott
- | Manifest |
|------------------|
| 1. YOU |
| 2. David Mayorga |
| 3. Andrew Light |
- 2:00PM** Prep
Move to Bilat Room / Bilat
Location: Bilat Room 2, Blue Zone
- 2:30PM** Bilateral Meeting: Edwards (LA), Lujan Grisham (NM), Jaren Blumenfeld (CA)

Location: Bilat Room 2, Blue Zone

DOE Manifest	Governor Manifest
<ol style="list-style-type: none">1. YOU2. Andrew Light3. Tarak Shah4. Shalanda Baker5. Michael Apicelli6. Laura Sima (notetaker)	<ol style="list-style-type: none">1. Governor John Bel Edwards (D-LA)2. Governor Michelle Lujan-Grisham (D-NM)3. Chair, California Energy Commission, David Hochschild (CA)

3:00PM Meeting Concludes

3:00PM Bilateral Prep
Location: Bilat Room 2, Blue Zone

3:15PM Bilateral Meeting: Israel – Minister Elharrar
Location: Virtual, [Click here to join the meeting](#)
Bilat Room 2, Blue Zone

DOE Manifest	Israel Manifest
<ol style="list-style-type: none">1. YOU2. Andrew Light3. Tarak Shah4. Jennifer Wilcox5. Michael Apicelli6. Frances Swanson (notetaker)	<ol style="list-style-type: none">1. Minister Karine Elharrar2. TBC

3:45PM Meeting Concludes

3:45PM Bilateral Prep
Location: Bilat Room 2, Blue Zone

4:00 PM Bilateral Meeting: Australia – Minister Taylor
Location: Bilat Room 2, Blue Zone

DOE Manifest	Australia Manifest
<ol style="list-style-type: none">1. YOU2. Andrew Light3. Tarak Shah4. Jennifer Wilcox5. Michael Apicelli6. Frances Swanson (notetaker)	<ol style="list-style-type: none">1. Minister Taylor2. Liam O’Neil, Chief of Staff3. Peter Tidswell, Senior Advisor4. Kushla Munro, Head of Division, International Climate and Technology Division, Department of Industry, Science, Energy and Resources (DISER).5. David Higgins, General Manager, International Climate Branch, DISER

	6. Samuel Lowe, Project Director, Office to the Special Advisor on Low Emissions Technology
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4:30PM Meeting Concludes

4:30PM Executive Time
Location: Bilat Room 2, Blue Zone

5:45PM Proceed to Net-Zero World Launch

6:00PM Net-Zero World Launch
Location: US Pavilion
Format: YOU deliver 5 minute opening remarks from lectern, and introduce SPEC Kerry
YOU return to introduce Director Keller from lectern
YOU sit on Philanthropy Panel
YOU moderate Partner Countries Panel
Press: TBC
Setup: Lectern stage right, seated panel with lav mics stage left
Participants: SPEC Kerry, and several leaders from partner governments, foundations, and private sector institutions

7:00PM Event Concludes

7:00PM Depart en route to RON

7:15PM *Optional Dinner with Staff*
Location: Radisson Red

8:45PM RON
Location: Radisson Red
Address: 25 Tunnel St, Finnieston Quay, Glasgow G3 8HL, UK

**Thursday, November 4, 2021 (COP26 Energy Day)
Glasgow, United Kingdom**

- 7:15AM** **(b) (6)** [done on own]
Location: Radisson Red
- 7:30AM** **Breakfast**
Location: Radisson Red
- 8:00AM** **Proceed to EU Pavilion**
- 8:15AM** **Pull-Aside with Kadri Simson, Commissioner for Energy, European Commission**
Room: EU Pavilion
Press: Closed press
- 8:30AM** **CEM and MI Steering Committees Meeting**
Room: EU Pavilion
Format: Commissioner Simson invites YOU to speak from your seat
YOU ask seated guests to introduce themselves
YOU summarize your vision for the CEM13/MI-7 ministerial
YOU open discussion
At 9:10 YOU invite Patrick Child and Dan Dorner to summarize outcomes
YOU close the meeting and invite a family photo
Press: Closed press
Setup: Seated round table

US Manifest	Counterpart Manifest
<ol style="list-style-type: none"> 1. YOU 2. Andrew Light 3. Tarak Shah 4. Varun Sivaram (SPEC) 5. Michael Apicelli 6. Frances Swanson (notetaker) 	<ol style="list-style-type: none"> 1. Jonathan Wilkinson, Minister of Natural Resources, Canada 2. Juan Carlos Jobet, Minister of Energy, Chile 3. XU Jun, Deputy-Director General, Ministry of Science and Technology, China 4. Tomas Anker Christensen, Climate Ambassador, Denmark 5. Kadri Simson, Commissioner for Energy, European Commission 6. Abhay Bakre, Director General of Bureau of Energy Efficiency, Ministry of Power, India

	<ul style="list-style-type: none"> 7. Khalid Abuleif, Sustainability Adviser to the Minister of Energy and Chief Negotiator for Climate Agreements, Saudi Arabia 8. Greg Hands, Secretary of State, Department of Business, Energy and Industrial Strategy, United Kingdom 9. Patrick Child, Chair of MI Steering Committee <i>CEM and MI Secretariat</i> <ul style="list-style-type: none"> 1. Dan Dorner, Head of CEM Secretariat 2. Jennie Dodson, Head of MI Secretariat
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9:30AM Meeting Concludes

9:30AM Executive Time
Location: US Work Room

10:00AM Proceed to Energy Day Opening: Global Energy Transition

10:15AM Energy Day Opening: Global Energy Transition
Location: Cairngorm Room, Blue Zone
Format: YOU enter plenary space during prior panel
YOU join the stage when your panel is introduced
After Minister Ribera’s pre-recorded video, moderator asks YOU a question
YOU deliver 3-minute remarks from your seat
YOU remain on stage until conclusion of the panel
Secretary Kwarteng invites YOU to depart
Press: Yes
Set-up: Seated panel with handheld microphones

10:45AM Interview with ABC News
Location: Outside of Cairn Gorm
Reporter: TBD

10:55AM Interview Concludes

10:55AM Executive Time
Location: US Work Room

11:10AM Pull Aside with Raj Shah
Location: US Work Room

DOE Delegation	[Counterpart] Delegation
1. YOU	1. Raj Shah

2. Andrew Light 3. Tarak Shah	2. +1
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11:25AM Proceed to Energy Transition Council Meeting

11:35AM Energy Transition Council Ministerial Meeting

Location: Cairngorm Room, Blue Zone
Format: YOU join seated panel on stage
YOU give 3-minute intervention from your seat when called on
YOU remain on stage for remainder of panel
Press: Yes
Set-up: Seated with handheld mics

12:05PM Proceed to US Pavilion

12:20PM Global Power System Transformation (G-PST) Consortium Event (NREL Event)

Location: US Pavilion
Format: YOU will enter the US Pavilion and take a seat in the audience
Fintan Slye will introduce YOU to stage
YOU will deliver 5-minute remarks from lectern
YOU depart stage and pavilion
Participants: U.S., U.K., and Denmark (TBC), as well as several system operator CEOs.

12:30PM Proceed to Clydeside Distillery (10-15 minute walk from SEC)

1:00PM Green Grids Initiative Lunch Reception

Location: Clydeside Distillery
Address: 100 Stobcross Road, Glasgow G3 8QQ
Format: YOU are seated for lunch
YOU deliver 2-minute remarks from your seat noting progress on G-PST

2:15PM Proceed with Kwarteng to UK PM Suite Bilat Room

2:30PM Launch of U.S.-UK Strategic Energy Dialogue

Location: UK PM Suite Bilat Room
Press: Closed
Set-up: Conference table

DOE Manifest	UK Manifest
<ol style="list-style-type: none"> 1. S1 2. UK Ambassador Reeker 3. Andrew Light 4. Tarak Shah 5. Jennifer Wilcox 6. Russ Roth 7. Michael Apicelli (notetaker) 	<ol style="list-style-type: none"> 1. Kwasi Kwarteng, Secretary of State, BEIS 2. Lee McDonough, Director General, Net Zero Strategy and International, BEIS 3. Tim Stern, Deputy Director, Head of the BEIS/FCDO International Energy Unit, BEIS 4. Kate Robinson, US Head of Energy and Climate Policy, British Embassy Washington

3:00 PM

Meeting Concludes

3:10PM

Interview with BBC

Location: Outside of Cairn Gorm

Reporter: TBD

3:20PM

Interview Concludes

3:25PM

Interview with Sky News

Location: Outside of Cairn Gorm

Reporter: TBD

3:35PM

Interview Concludes

3:35PM

Executive Time

Location: US Work Room

3:50PM

Proceed to US Pavilion

4:00PM

US/Romania SMR Signing (NE Lead)

Location: US Pavilion

Format: YOU and Minister Popescu enter stage

YOU stand next to Minister Popescu as he delivers 2-minute remarks

YOU step to the lectern and deliver 2-minute remarks

YOU and Minister Popescu depart stage and sit front row

Press: Open

Set-up: TBC

4:15 PM

Meeting Concludes

4:15PM

Executive Time

Location: US Work Room

4:40PM **Proceed to UN Pavilion**

4:50PM **Nuclear Innovation for a Net Zero World [IAEA event]**
Location: IAEA Pavilion, Hall 4, PV 67
Format: YOU arrive UN Pavillon mid-program and are seated to the side of the stage
 YOU are introduced to the stage by Director General Grossi
 YOU deliver 5-minute remarks with handheld mic, no lectern
 YOU shake hands with DG Grossi and depart the stage
Press: Yes
Set-up: TBC

5:10 PM **Interview with Snapchat**
Location: Virtual, US Pavilion Hold Room
Reporter: Peter Hamby

5:30PM **Executive Time**
Location: US Work Room

5:50PM **Proceed to US Pavilion**

6:00PM **Clean Energy Ministerial & Mission Innovation: Delivering on Clean Energy for the Climate**
Location: US Pavilion
Format: YOU provide brief welcome remarks from lectern and introduce SPEC Kerry
 After SPEC remarks, YOU provide 6-minute opening remarks from lectern
 YOU introduce Mayor Peduto pre-recorded remarks from lectern and remain there for video
 YOU introduce program participants and take a seat
 YOU deliver closing remarks from lectern
Press: Yes
Set-up: TBC
Event: Chilean Minister of Energy Juan Carlos Jobet, as host of the CEM and MI ministerial meetings in 2021, will hand off the 2022 ministerial hosting duties to Secretary Granholm.

7:00PM **Meeting Concludes**

7:00PM **Proceed to Dinner**

8:00PM **John Doerr (Kleiner Perkins) / Chris Hohn (Children's Inv. Fund)**

Dinner

Location: Bothy Glasgow

Address: 11 Ruthven Ln, Glasgow G12 9BG

Format: Private Dinner, YOU may be asked to make 1-minute
 remarks

Participants: YOU and A/S Light. See memo for participants.

9:30PM **Depart Dinner / Travel to Radisson Red**

Pax: S1, TBD

9:45PM **RON**

Location: Radisson Red

Address: 25 Tunnel St, Finnieston Quay, Glasgow G3 8HL, UK

**Friday, November 5, 2021 (COP26 Youth Day) Glasgow,
United Kingdom**

- 8:15AM** **Pep Talk at US Delegation's Morning Meeting**
Location: Radisson Red
- 8:20AM** **(b) (6) [REDACTED] Fit-to-Fly** Location:
 Radisson Red
- 8:30AM** **Executive Time**
- 9:45AM** **Proceed to Blue Zone**
- 10:00AM** **Meeting with Andrew Liveris and CEOs**
Location: We Mean Business Pavilion
Format: Private, informal roundtable
Press: Closed
Participants: Andrew Liveris
 Mary Robinson, Former President of Ireland
 Jesper Brodin, CEO, Inkgä IKEA
 Ester Baignet, CEO, Novozymes
 Halla Tomasdottir, CEO, The B Team
- 10:20AM** **Proceed to Press Time**
- 10:30AM** **Interview with NBC**
Outlet: NBC News
Reporter: Anne Thompson
Location: Upper-level Hydro
Date to air/publish: Pre-tape, air later today
- 10:40AM** **Interview with CNN New Day**
Outlet: CNN
Reporter: TBC
Location: Lower-level Hydro
Date to air/publish: LIVE
- 11:00AM** **Bilat Prep**
Location: TBC: Blue Zone Room / Courtyard room

11:15AM

Bilateral Meeting: Canada -- Minister Jonathan Wilkinson

Location: TBC: Blue Zone Room / Courtyard room

DOE Delegation	Canada Delegation
<ol style="list-style-type: none">1. S12. Andrew Light3. Tarak Shah4. Jennifer Wilcox5. Helaina Matza (NSC)6. Michael Apicelli (notetaker)	<ol style="list-style-type: none">1. Minister Jonathan Wilkinson2. Deputy Minister Jean-Francois Tremblay3. Kendra Sakaguchi, Deputy Director, US and the Americas International Affairs Division

11:45AM

Meeting Concludes

11:45AM

Executive Time / Lunch on own

Location: TBD

1:00PM

Proceed to US Pavilion

1:30PM

Carbon Negative Shot and MI CDR Launch Event

Location: US Pavilion

Format: YOU deliver opening remarks

YOU sit in front row to watch Carbon Negative Shot panel

YOU return to stage to participate in Fireside Chat on CDR

Mission

YOU remain seated for photo

Press: OPEN

Set-up: TBC

2:30PM

Proceed to Bilat

2:45PM

Bilateral Meeting: Egypt

Location: TBC: Blue Zone Room / Courtyard room

DOE Delegation	Egypt Delegation
<ol style="list-style-type: none">1. S12. Andrew Light3. Tarak Shah4. Michael Apicelli5. Laura Sima (notetake)	<ol style="list-style-type: none">1. Minister Tarek El-Molla

3:15PM

Meeting Concludes

- 3:15PM Executive Time**
- 3:30PM TBC Pull Aside with Ramon Cruz, Sierra Club**
Location: TBC: Blue Zone Room / Courtyard room
- 3:45PM TBC Pull Aside with Mayors**
Location: TBC: Blue Zone Room / Courtyard room
- 4:15PM Proceed to UAE Pavilion**
- 4:30 PM Bilateral Meeting: UAE**
Location: UAE Pavilion

DOE Delegation	UAE Delegation
<ul style="list-style-type: none"> 1. SI 2. Andrew Light 3. Tarak Shah 4. Jennifer Wilcox 5. Michael Apicelli 6. Laura Sima (notetaker) 	<ul style="list-style-type: none"> 1. HE Mariam bint Mohammed Saeed Hareb Almheiri, UAE Minister of Climate Change and Environment 2. TBC

- 5:00PM Proceed to Press Time**
- 5:10PM Interview with Yahoo News**
Outlet: Yahoo News
Reporter: Ben Adler or David Knowles
Location: Plenary Standups
- 5:15PM Interview with Bloomberg**
Outlet: Bloomberg
Reporter: Jennifer Duhley
Location: Plenary Standups
- 5:20PM Interview with CNBC**
Outlet: CNBC
Location: Plenary Standups
- 5:25PM Depart en Route to Radisson / Hold**
- 6:45PM Depart en route to Dinner**
- 7:30PM Private Dinner**
- 8:30PM Depart en route Radisson Red**

9:00PM

RON

Location: Radisson Red

Address: 25 Tunnel St, Finnieston Quay, Glasgow G3 8HL, UK

Saturday, November 6, 2021
Glasgow, United Kingdom

- 7:00AM** **Depart for Glasgow Airport**
- 9:05AM** **Depart Glasgow en route to Washington, D.C. via Frankfurt**
Flight: Lufthansa 961
Flight Time: 1hr 55min
- 12:00PM** **Arrive Frankfurt and transfer to Washington, D.C.**
- 1:35PM** **Depart Frankfurt en route to Washington, D.C.**
Flight: Lufthansa 418
Flight Time: 9hr 25min
- 6:00PM** **Arrive Washington DC**

Sunday, November 7th, 2021

DC Weather: Partly cloudy with a high of 59° and a low of 41°.

Days Left: ~800

(b)(6), (b)(7)(C)

(b)(6), (b)(7)(C) Travel to CNN

DT: (b)(6), (b)(7)(C)

Pax: S1

8:15 AM

Arrive at CNN

Location: 820 1st St NE, Suite 1100, Washington, D.C. 20002

8:20 AM

Hair and Make-Up

8:55 AM

Proceed to Studio

9:02 AM

Live Interview with Dana Bash – CNN State of the Union

Location: CNN Studio

Staff: Bridget

Briefing: Attached

9:11 AM

Interview Concludes / Depart CNN (b)(6), (b)(7)(C)

Monday, November 8th, 2021

DC Weather: Sunny with a high of 65° and a low of 43°.

Days Left: ~800

(b)(6), (b)(7)(C)

(b)(6), (b)(7)(C) Travel to NBC Studios

DT: (b)(6), (b)(7)(C)

Pax: S1

- 7:00 AM Arrive NBC Studios (8th Floor)**
Location: 400 North Capitol St NW, Washington, DC 20001
- 7:15 AM Interview with Morning Joe**
Location: NBC Studios
Staff: Christiana
Briefing: Attached
- 7:27 AM Interview Concludes**
- 7:30 AM Depart NBC Studios / Travel to Forrestal**
DT: 5-12 minutes
Pax: S1, Christiana
- 8:30 AM AM Huddle**
Dial: Teams – [Click here to join the meeting.](#)
- 8:50 AM Huddle Concludes**
- 9:00 AM Daily IN Briefing**
Location: 7th Floor SCIF
- 9:30 AM Briefing Concludes / Desk Time**
- 10:00 AM Interview with GMA3**
Dial: Christiana will connect YOU
Staff: Christiana
Briefing: Attached
- 10:15 AM Interview Concludes / Desk Time**
- 10:45 AM DTC Time**
Location: PA Office
Staff: Brett, Christiana
Briefing: Attached
- 11:15 AM DTC Time Concludes / Desk Time**

11:45 AM Press Prep
Dial: Teams – [Click here to join the meeting.](#)
Staff: Bridget, Charisma
Briefing: Attached

12:00 PM Press Prep Concludes / Lunch

1:00 PM Local/Coalition Media Interviews
Dial: Christiana will log YOU in.
Staff: Charisma
Briefing: Attached

1:45 PM Interviews Conclude

2:00 PM SEAB Debrief
Dial: Teams – [Click here to join the meeting.](#)
Staff: Karen, Tarak
Briefing: None

2:30 PM Meeting Concludes / Desk Time

3:30 PM Check Out Call
Dial: Teams – [Click here to join the meeting.](#)
Staff: Christiana, Christopher, Tarak

4:00 PM Call Concludes / Desk Time

4:45 PM EIA STEO Briefing
Dial: Teams – [Click here to join the meeting.](#)
Staff: Alex, Amy, Andrew, Angelina, Avi, Christopher, Douglas, Greg, Hannah, Jeremiah, Landon, Ryan, Sam, Steve, Tarak, Tim
Briefing: Attached

5:15 PM Meeting Concludes

5:25 PM Depart Forrestal / Travel to PBS
DT: 5-14 minutes
Pax: S1, Christiana

5:40 PM Arrive PBS / Proceed to Studio / Hold
Location: 400 N. Capitol St NW, South Tower Suite 366, Washington D.C.

6:07 PM Interview with PBS News Hour
Location: PBS Studio
Staff: Bridget, Christiana
Briefing: Attached

Note: You will need to arrive camera-ready.

6:17 PM Interview Concludes / Depart PBS(b)(6), (b)(7)(C)

DT: (b)(6), (b)(7)(C)

Pax: S1

(b)(6), (b)(7)(C) **(b)(6), (b)(7)(C) Proceed to StudioGo**

Location: (b)(6), (b)(7)(C)

8:40 PM Arrive StudioGo / Hold

8:45 PM Interview with Chris Hayes - MSNBC

Location: StudioGo at (b)(6), (b)(7)(C)

Staff: None

Briefing: Attached

8:55 PM Interview Concludes (b)(6), (b)(7)(C)

Tuesday, November 9th, 2021

DC Weather: Sunny with a high of 71° and a low of 49°.

Days Left: ~799

(b)(6), (b)(7)(C)

(b)(6), (b)(7)(C) *Travel to Forrestal*

8:30 AM AM Huddle

Dial: Teams – [Click here to join the meeting.](#)

8:50 AM Huddle Concludes

9:00 AM Daily IN Briefing

Location: 7th Floor SCIF

9:30 AM Briefing Concludes / Desk Time

9:40 AM UBS Global Investor Conference Fireside Chat

Dial: Zoom – [Click here to join the meeting.](#)

Staff: Christiana

Briefing: Attached

10:00 AM Event Concludes

10:00 AM Internal Briefing: Deployment

Dial: Teams – [Click here to join the meeting.](#)

Staff: Christopher, Joseph, Kathleen, Katy, Kelly, Marcos, Tarak

Briefing: Attached

11:00 AM Meeting Concludes

11:00 AM Thank You Calls to CEOs

Dial: Christiana will connect YOU.

Staff: Christiana

Briefing: Attached

12:00 PM Call Time Concludes

12:00 PM BIF Briefing for Faith Leaders

Dial: Zoom – [Click here to join the meeting.](#)

Staff: Christiana

Briefing: Attached

12:10 PM YOU Disconnect / Event Continues / Desk Time

12:45 PM Press Prep

Dial: Teams – [Click here to join the meeting.](#)

Staff: Victoria
Briefing: Attached

1:00 PM Prep Concludes / Lunch

1:55 PM White House Regional Press Call

Dial: Zoom – [Click here to join the meeting.](#)
Staff: Victoria
Briefing: Attached

2:30 PM Call Concludes

2:45 PM Regional/Coalition Media Interview

Dial: Christiana will connect YOU.
Staff: Victoria
Briefing: We will send YOU the memo ASAP.

2:55 PM Interview Concludes / Desk Time

3:30 PM Meeting with Kathleen Hogan

Dial: Teams – [Click here to join the meeting.](#)
Staff: Caroline, Christopher, Kathleen, Tarak
Briefing: Attached

4:00 PM Meeting Concludes / Desk Time

4:30 PM Scheduling Meeting

Dial: Teams – [Click here to join the meeting.](#)
Staff: Adrianna, Ali, Bridget, Cassidy, Christiana, Christopher, Dave, David, Jeremiah, Juliana, Luke, Matt, Tarak
Briefing: Attached
Note: The final 10 minutes of this meeting can be used for a discussion with Dave Bloom about your remarks for Friday's White House press briefing.

5:00 PM Meeting Concludes

5:00 PM Swearing-In Ceremony for Geri Richmond

Dial: Zoom – [Click here to join the meeting.](#)
Staff: Caroline, Tarak
Briefing: Attached

5:15 PM Event Concludes

5:30 PM Check Out Call

Dial: Teams – [Click here to join the meeting.](#)

Staff: Christiana, Christopher, Tarak

6:00 PM **Call Concludes / Depart Forrestal**

Wednesday, November 10th, 2021

DC Weather: Sunny with a high of 69° and a low of 44°.

DE Weather: Sunny with a high of 67° and a low of 41°.

PA Weather: Sunny with a high of 66° and a low of 40°.

Days Left: ~798

(b)(6), (b)(7)(C)

(b)(6), (b)(7)(C) Travel to Union Station

DT: (b)(6), (b)(7)(C)

Pax: S1, Christiana

6:40 AM Arrive Union Station / Hold

Location: 50 Massachusetts Ave NE, Washington, DC 20002

7:05 AM Travel via Amtrak to Joseph R. Biden Jr. Railroad Station in Wilmington, DE

Travel time: 1 hour 33 minutes

Train: Amtrak Northeast Regional 172

8:38 AM Arrive Joseph R. Biden Jr. Railroad Station / Travel to Home Retrofit

DT: 9-16 minutes

Pax: S1, Christiana

9:15 AM ENERGY STAR's Millionth Home Retrofit Announcement and Home Tour

Location: (b) (6)

Advance: Juliana

Staff: Anthony, Becca, Charisma, Christiana

Participants: Senator Carper

Representative Blunt Rochester

Anthony ('Tony') DePrima – Executive Director, Energize Delaware

Suzanne Sebastian – Program Manager, Energize Delaware

Joe Gennello – Program Manager, Franklin Energy Services

Krist Matthew – Energy Advisor, Franklin Energy Services

(b) (6) – Homeowner (she/her)

Format: Tour of home and press availability

Press: Open

Briefing: Attached

Run of Show: 9:15am – Arrive at the home of (b) (6)

9:20am – YOU, Senator Carper, and Rep. Blunt Rochester enter for brief tour of the home

9:35am – YOU and Senator Carper move outdoors for a brief press avail (Rep. Blunt Rochester departs)

9:35am – YOU give remarks

9:40am – Senator Carper gives remarks

9:45am – (b) (6) gives remarks
9:50am – Charisma opens avail for questions
10:00am – YOU depart

10:00 AM Event Concludes / Travel to Energy Coordinating Agency (ECA) Training Center

DT: 45-60 minutes
Pax: S1, Christiana

11:00 AM Walk and Talk Tour of ECA Training Center

Location: 106 W Clearfield Street, Philadelphia, PA
Advance: Miranda
Staff: Anthony, Charisma, Christiana
Participants: Steve Luxton – CEO/Executive Director of the ECA
Jackie Robinson – ECA Lead Instructor
Nancy Mifflin – ECA Board Chair
Format: Walking tour and greet with students
Press: Open
Briefing: Attached
Run of Show: 11:00am – YOU arrive at the ECA and Steve Luxton provides an overview of the facility
11:15am – YOU take a tour led by Jackie Robinson, observe a class, and greet students and instructors along the way
11:50am – If press are present, YOU can take a few moments to answer questions and say goodbyes
12:00pm – Depart

12:00 PM Depart ECA / Travel to Forrestal / Lunch en Route

DT: 2 hours 20 min – 3 hours 20 min
Pax: S1, Christiana

3:20 PM Arrive Forrestal

3:30 PM Prep for Meeting with ROK

Dial: Teams – [Click here to join the meeting.](#)
Staff: Aleshia, Andrea, Elizabeth, Julie, Ken, Maureen, Ron
Briefing: Attached

4:00 PM Meeting Concludes / Desk Time

4:30 PM Meeting with ROK Energy Minister Sung Wook Moon

Location: Forrestal Conference Room 7E069
Staff: Aleshia, Beth, Julie, Katy, Maureen, Richard, Ron,

Briefing: Attached
Note: Interpretation will be provided.

5:15 PM Meeting Concludes

5:30 PM Check Out Call

Dial: Teams – [Click here to join the meeting.](#)

Staff: Christiana, Christopher, Tarak

6:00 PM Call Concludes / Depart Forrestal

Thursday, November 11th, 2021

DC Weather: Partly sunny in the morning with clouds in the afternoon. High of 69° and a low of 59°.

Days Left :~797

Note: All attendees must wear a mask for the duration of the ceremony.

- (b)(6), (b)(7)(C) **(b)(6), (b)(7)(C) Travel to White House (b) (6)**
DT: (b)(6), (b)(7)(C)
Pax: S1
- 9:00 AM (b) (6)**
Location: White House (b) (6)
- 9:15 AM Depart White House (b) (6) Travel to Arlington National Cemetery**
DT: 20-25 minutes
Pax: S1, Shalanda
- 9:40 AM Arrive Arlington National Cemetery / Hold**
- 11:00 AM 68th National Veterans Day Observance**
Location: Arlington National Cemetery, Memorial Amphitheater
Staff: Shalanda
- 1:00 PM Event Concludes / Depart Arlington National Cemetery (b)(6), (b)(7)(C)**
DT: (b)(6), (b)(7)(C)
Pax: S1

Friday, November 12th, 2021

DC Weather: Cloudy with rain in the morning and partly cloudy in the afternoon. High of 64 and a low of 43.

Days Left: ~796

(b)(6), (b)(7)(C)

(b)(6), (b)(7)(C) Travel to Forrestal

- 8:30 AM AM Huddle**
Dial: Teams – [Click here to join the meeting.](#)
- 8:50 AM Huddle Concludes**
- 9:00 AM Daily IN Briefing**
Location: 7th Floor SCIF
- 9:30 AM Briefing Concludes**
- 9:45 AM Meeting with S4 Office: Infrastructure Implementation Listening Session**
Dial: Teams – [Click here to join the meeting.](#)
Staff: Caroline, Christopher, Tarak
Briefing: Attached
- 10:40 AM Meeting Concludes**
- 10:45 AM Meeting with Delta Airlines CEO Ed Bastian**
Dial: Teams – [Click here to join the meeting.](#)
Staff: Dennis, Valerie
Briefing: Attached
- 11:15 AM Meeting Concludes**
- 11:15 AM Check-In**
Dial: Teams – [Click here to join the meeting.](#)
Staff: Christopher, Jeremiah, Tarak
- 11:30 AM Meeting Concludes / Desk Time**
- 12:00 PM Lunch with S2**
Location: S1 Office
Staff: Christopher, Tarak
- 1:00 PM Lunch Concludes**
- 1:00 PM Depart Forrestal / Travel to White House (b) (6)**
DT: 5-14 minutes
Pax: S1

1:15 PM (b) (6)
Location: White House (b) (6)

1:30 PM **Proceed to Pebble Beach**
Note: YOU will be escorted by (b) (6)

1:40 PM **Regional Interviews on BID/BBB**
Location: Pebble Beach, White House Lawn
Staff: None
Briefing: Attached

1:50 PM **Interviews Conclude / Proceed to Cabinet Room**

2:00 PM **Arrive Cabinet Room / Hold**

2:15 PM (b) (5) Meeting
Location: The White House - Cabinet Room
Staff: None
Briefing: Attached

4:00 PM **Meeting Concludes**
DT: 12-30 minutes
Pax: S1

4:00 PM **DTC: (b) (5) Video**
Location: Upper West Wing outside entrance
Staff: None
Briefing: Attached

4:10 PM **DTC Time Concludes / Depart White House (b)(6), (b)(7)(C)**
DT: (b)(6), (b)(7)(C)
Pax: S1

(b)(6), (b)(7)(C) (b)(6), (b)(7)(C)

5:00 PM **Check Out Call with S2**
Dial: Teams – [Click here to join the meeting.](#)
Staff: Christiana, Christopher, Tarak

5:30 PM **Call Concludes**

Monday, November 15th, 2021

DC Weather: Mostly sunny. High of 51° and a low of 33°.

Days Left: ~795

(b)(6), (b)(7)(C)

(b)(6), (b)(7)(C) Travel to Forrestal

7:10 AM Interview with NPR Morning Edition
Dial: Christiana will connect YOU.
Staff: Charisma, Christiana
Briefing: Attached

7:16 AM Interview Concludes

7:30 AM Interview with CNN New Day
Location: Studio van outside Forrestal
Staff: Charisma, Christiana
Briefing: Attached

7:38 AM Interview Concludes

7:45 AM Depart Forrestal / Travel to White House (b) (6)
DT: 4-10 minutes
Pax: S1

8:00 AM (b) (6)
Location: White House (b) (6)

8:10 AM Depart WH (b) (6) Travel to Forrestal
DT: 6-14 minutes
Pax: S1

8:30 AM AM Huddle
Dial: Teams – [Click here to join the meeting.](#)

8:50 AM Huddle Concludes

9:00 AM Daily IN Briefing
Location: 7th Floor SCIF

9:30 AM Briefing Concludes

9:45 AM Internal Briefing: AUKUS MDA
Dial: Teams – [Click here to join the meeting.](#)

Staff: Arpita, Christopher, Jill, Miles, Capt. Muth, Richard, Tarak,
Zachary
Briefing: Attached

10:00 AM Meeting Concludes

10:00 AM Press Prep for Conversation with The Wall Street Journal

Location: S1 Office
Staff: Bridget
Briefing: Attached

10:10 AM Prep Concludes

10:15 AM Off the Record Conversation with The Wall Street Journal

Location: General Groves Conference Room
Staff: Bridget
Briefing: Attached

10:55 AM Meeting Concludes

11:00 AM Meeting with S4 Office

Dial: Teams – [Click here to join the meeting.](#)
Staff: Caroline, Christopher, Tarak
Briefing: Attached

12:00 PM Meeting Concludes / Lunch

1:00 PM CEO Thank You Calls

Dial: Christiana will connect YOU.
Staff: Christiana
Briefing: Attached

1:45 PM Calls Conclude / Desk Time

2:15 PM Depart Forrestal / Travel to EEOB

DT: 7-15 minutes
Pax: S1, Tarak

2:30 PM Arrive EEOB / Proceed to Hold Room

Note: YOU will be escorted by a staffer from Cabinet Affairs.

2:40 PM Proceed to South Lawn

3:00 PM IJA Bill Signing

Location: White House South Lawn
Staff: Tarak

Briefing: None

4:30 PM Event Concludes / Depart White House / Travel to Forresteral

DT: 6-15 minutes

Pax: S1, Tarak

4:45 PM Arrive Forresteral / Desk Time

5:30 PM Check Out Call with S2

Dial: Teams – [Click here to join the meeting.](#)

Staff: Christiana, Christopher, Tarak

6:00 PM Call Concludes

6:25 PM Depart Forresteral / Travel to National Gallery of Art

DT: 3 minutes

Pax: S1

6:30 PM Dinner in Honor of Women Senators and Cabinet Members

Location: National Gallery of Art - Constitution Ave. NW, Washington, DC
20565

Staff: None

Run of Show: 6:30pm – Cocktail reception begins

6:50pm - Tour through of The New Woman Behind the Camera
exhibit led Andrea Nelson, Associate Curator

7:15pm – Dinner

TBD Event Concludes / Depart National Gallery of Art (b)(6), (b)(7)(C)

DT: (b)(6), (b)(7)(C)

Pax: S1

Tuesday, November 16th, 2021

DC Weather: Mostly sunny with a high of 53° and a low of 37°.

Days Left: ~794

(b)(6), (b)(7)(C)

(b)(6), (b)(7)(C) *Travel to Forrestal*

8:30 AM AM Huddle

Dial: Teams – [Click here to join the meeting.](#)

8:50 AM Huddle Concludes

9:00 AM Daily IN Briefing

Location: 7th Floor SCIF

9:30 AM Briefing Concludes

9:40 AM Scheduling Meeting

Dial: Teams – [Click here to join the meeting.](#)

Staff: Adrianna, Ali, Cassidy, Christiana, Christopher, Dave, David,
Jeremiah, Juliana, Luke, Matt, Tarak

Briefing: Attached

10:00 AM Meeting Concludes / Desk Time

10:30 AM Meeting with Oregon Governor Kate Brown

Location: S1 Office

Staff: Ali

Briefing: Attached

11:00 AM Meeting Concludes

11:15 AM Prep for Congressional Western Caucus Luncheon

Dial: Teams – [Click here to join the meeting.](#)

Staff: Ali, Elizabeth, Michael

Briefing: Attached

11:30 AM Meeting Concludes

11:45 AM Depart Forrestal / Travel to Capitol Visitors Center

DT: 5-10 minutes

Pax: S1, Ali, Christiana

11:55 AM Arrive Capitol Visitors Center / Proceed to Room HVC-215

Note: YOU will be escorted to the meeting room.

12:00 PM Congressional Western Caucus Luncheon
Location: Capitol Visitors Center Room HVC-215
Staff: Ali, Christiana, Elizabeth
Briefing: Attached

12:25 PM YOU Conclude Q&A / Depart Capitol Visitors Center / Travel to Forrestal
DT: 5-10 minutes
Pax: S1, Ali, Christiana

12:35 PM Arrive Forrestal / Desk Time

1:00 PM Lunch

2:15 PM Depart Forrestal / Travel to White House (b) (6)
DT: 5-12 minutes
Pax: S1, Christiana

2:30 PM (b) (6)
Location: White House (b) (6)
Staff: Christiana

2:40 PM Depart WH (b) (6) Proceed to (b)(6), (b)(7)(C)
Note: YOU will be escorted to the (b)(6), (b)(7)(C)

3:30 PM White House Tribal Nations Summit Panel on Housing, Energy, and Infrastructure in Indian Country
Location: Eisenhower Executive Office Building
Staff: Wahleah
Briefing: Attached

4:20 PM Event Concludes

4:25 PM Depart EEOB / Travel to Forrestal
DT: 6-15 minutes
Pax: S1, Christiana

4:40 PM Arrive Forrestal

5:00 PM (b) (5)
Dial: Zoom – [Click here to join the meeting.](#)
Staff: Jeremiah
Briefing: Attached

5:45 PM (b) (5) Concludes

6:00 PM

Check Out Call with S2

Dial: Teams – [Click here to join the meeting.](#)

Staff: Christiana, Christopher, Tarak

6:30 PM

Call Concludes / Depart Forrestal

Wednesday, November 17th, 2021

DC Weather: Mostly sunny with a high of 65° and a low of 51°.

Days Left: ~793

(b)(6), (b)(7)(C)

(b)(6), (b)(7)(C) *Travel to Forrestal*

7:30 AM Press Prep for SiriusXM

Dial: Teams – [Click here to join the meeting.](#)

Staff: Bridget, Ramzey

Briefing: Attached

7:40 AM Prep Concludes

7:45 AM Live Interview with Julie Mason – SiriusXM

Dial: (b) (6)

Staff: Bridget, Ramzey

Briefing: Attached

7:55 AM Interview Concludes

8:30 AM AM Huddle

Dial: Teams – [Click here to join the meeting.](#)

8:50 AM Huddle Concludes

9:00 AM Daily IN Briefing

Location: 7th Floor SCIF

9:30 AM Briefing Concludes / Desk Time

10:00 AM NRDC and E2 Webinar with Governor Pritzker and Manish Bapna

Dial: Zoom – [Click here to join the meeting.](#)

Passcode: (b) (6)

Staff: Christiana

Briefing: Attached

11:00 AM Event Concludes / Desk Time

11:30 AM DTC Time: America Recycles Day and “People Powered” Podcast Opener

Location: PA Office

Staff: Brett, Ramzey

Briefing: Attached

12:00 PM DTC Time Concludes / Lunch

1:00 PM Press Prep
Dial: Teams – [Click here to join the meeting.](#)
Staff: Vanessa
Briefing: We will send YOU the memo on Wednesday.

1:15 PM Local/Coalition Interviews on BBB/Infrastructure
Dial: Christiana will connect YOU.
Staff: Vanessa
Briefing: We will send YOU the memo on Wednesday.

2:00 PM Interviews Conclude / Desk Time

2:30 PM Cascadia Innovation Conference
Dial: Zoom – [Click here to join the meeting.](#)
Staff: Christiana
Briefing: Attached

3:00 PM YOU Disconnect / Event Continues

3:15 PM Call with Da (b) (6) ational Petroleum Council Vice Chair
Dial: (b) (6)
PIN: (b) (6)
Staff: Tarak
Briefing: Attached

3:45 PM Call Concludes

4:00 PM Call with Mayor Mitch Landrieu, Incoming Biden-Harris Administration Infrastructure Implementation Coordinator
Dial: (b) (6)
PIN: (b) (6)
Staff: Kathleen, Robert, Tarak
Briefing: Attached

4:15 PM Call Concludes

4:15 PM Remarks at ArcticX
Dial: Zoom – [Click here to join the meeting.](#)
Staff: Vanessa Chan
Briefing: Attached

4:25 PM YOU Disconnect / Event Continues

4:30 PM Meeting with Micron CEO Sanjay Mehrotra
Dial: Teams – [Click here to join the meeting.](#)
Staff: Barbara Helland

Briefing: Attached

5:00 PM Meeting Concludes / Depart Forrestal (b)(6), (b)(7)(C)

DT: (b)(6), (b)(7)(C)

Pax: S1

5:30 PM Check Out Call with S2

Dial: Teams – [Click here to join the meeting.](#)

Staff: Christiana, Christopher, Tarak

6:00 PM Call Concludes

(b)(6), (b)(7)(C)

(b)(6), (b)(7)(C) Travel to Canadian Ambassador's Residence

DT: (b)(6), (b)(7)(C)

Pax: S1

7:30 PM Reception with Prime Minister Justin Trudeau

Location: Canadian Ambassador's Residence - 2825 Rock Creek Drive NW, Washington DC, 20008

Staff: None

Participants: Prime Minister Trudeau
Deputy PM and Minister of Finance Chrystia Freeland
Canadian Ambassador to the U.S. Kirsten Hillman
NSA Jake Sullivan
SPEC Kerry
Counselor to the President Steve Ricchetti
Secretary of Homeland Security Alejandro Mayorkas
National Climate Advisor Gina McCarthy

Briefing: We will send YOU the memo on Wednesday.

Note: This is not a formal sit-down dinner, but a casual conversation with drinks and food with Prime Minister Trudeau outdoors with heaters.

9:00 PM Event Concludes / Depart Ambassador's Residence (b)(6), (b)(7)(C)

DT: (b)(6), (b)(7)(C)

Pax: S1

Thursday, November 18th, 2021

DC Weather: Mostly sunny with some afternoon clouds and evening rain. High of 72° and a low of 38°.

Days Left: ~792

(b)(6), (b)(7)(C) **(b)(6), (b)(7)(C) *Travel to Forrestal***

8:30 AM AM Huddle

Dial: Teams – [Click here to join the meeting.](#)

8:50 AM Huddle Concludes

9:00 AM Daily IN Briefing

Location: 7th Floor SCIF

9:30 AM Briefing Concludes / Desk Time

10:00 AM Internal Briefing: NNSA Contract

Dial: Webex – [Click here to join the meeting.](#)

Staff: Ali, Capt. Muth, Christopher, Dave, Doug, Frank, Jill

Briefing: None

10:45 AM Meeting Concludes

11:00 AM Press Prep for Instagram Live

Dial: Teams – [Click here to join the meeting.](#)

Staff: Bridget, David

Briefing: Attached

11:15 AM Meeting Concludes / Lunch

12:00 PM National E-Mobility Diversity, Equity, and Inclusion Conference

Dial: StreamYard – [Click here to join the meeting.](#)

Staff: Christiana

Briefing: Attached

Note: Please use the Chrome browser to access the meeting.

12:45 PM YOU Disconnect / Event Continues

12:55 PM Closing Remarks for DOE Native American Heritage Month Event

Dial: Teams – [Click here to join the meeting.](#)

Staff: Ann Augustyn, Jody TallBear

Briefing: Attached

1:00 PM Event Concludes

1:00 PM Press Prep for Regional/Coalition Media Interviews and WaPo Interview
Dial: Teams – [Click here to join the meeting.](#)
Staff: Charisma, Ramzey
Briefing: We will send YOU the memo on Thursday.

1:15 PM Meeting Concludes

1:15 PM Regional/Coalition Media Interviews on BBB/Infrastructure
Dial: Christiana will log YOU in.
Staff: Ramzey
Briefing: We will send YOU the memo on Thursday.

1:45 PM Interviews Conclude

2:00 PM Instagram Live with Indigenous Climate Leaders
Dial: Christiana will log YOU in.
Staff: Christiana
Briefing: Attached

2:30 PM Event Concludes

2:30 PM Winter Readiness Convening with Governors
Dial: Zoom – [Click here to join the meeting.](#)
Staff: Jeremiah
Briefing: Attached

3:00 PM YOU Disconnect / Event Continues

3:00 PM Opening Remarks for BID Stakeholder Call
Dial: Zoom – [Click here to join the meeting.](#)
Staff: Karen, Tarak
Briefing: Attached

3:05 PM YOU Disconnect / Event Continues / Desk Time

3:30 PM (b) (5) Meeting
Dial: Zoom – [Click here to join the meeting.](#)
Staff: Tarak
Briefing: Attached

4:00 PM Meeting Concludes

4:00 PM Interview with The Washington Post “11 Questions”
Dial: (b) (6)
PIN: (b) (6)
Staff: Charisma

Briefing: Attached

4:20 PM Interview Concludes

4:30 PM Climate Leaders Discussion Prep Call

Dial: Zoom – [Click here to join the meeting.](#)

Staff: Christiana

Briefing: Attached

4:33 PM Prep Call Concludes

4:33 PM Climate Leaders Discussion

Dial: Zoom – [Click here to join the meeting.](#)

Staff: Aimee, Dave

Briefing: Attached

5:15 PM Event Concludes

5:30 PM Check Out Call with S2

Dial: Teams – [Click here to join the meeting.](#)

Staff: Christiana, Christopher, Tarak

6:00 PM Call Concludes / Depart Forrestal

Friday, November 19th, 2021

DC Weather: Sunny with a high of 47° and a low of 30°.

WI Weather: Mostly cloudy with a high of 38° and a low of 32°.

Days Left: ~791

6:30 AM Call with Zhang Jianhua, Director, National Energy Administration (NEA), China

Dial: TBD
Staff: Andrew
Briefing: Attached

7:00 AM Call Concludes

8:30 AM AM Huddle

Dial: Teams – [Click here to join the meeting.](#)

8:50 AM Huddle Concludes

9:00 AM Daily IN Briefing

Location: 7th Floor SCIF

9:30 AM Briefing Concludes

9:40 AM Call with Mayor Mitch Landrieu

Dial: (b) (6)
PIN: (b) (6)
Staff: Kathleen, Robert, Tarak
Briefing: Attached

10:00 AM Call Concludes

10:00 AM Meeting with Cummins CEO Tom Linebarger

Dial: Teams – [Click here to join the meeting.](#)
Staff: Karen, Sunita
Briefing: Attached

10:30 AM Meeting Concludes / Depart Forrestal / Travel to BWI

DT: 40-55 minutes
Pax: S1

10:45 AM Call with Senator Cortez Masto

Dial: The Senator will call YOU directly.
Staff: None
Briefing: Attached

11:00 AM Call Concludes

11:25 AM Arrive BWI / Proceed to Hold Room

12:00 PM (b)(5) Meeting

Dial: Zoom – [Click here to join the meeting.](#)

Staff: Kathleen

Briefing: Attached

1:00 PM Meeting Concludes

1:05 PM Fly BWI-DTW

Flight: Delta #2456

2:33 PM Arrive DTW / Hold

4:17 PM Fly DTW-GRB

Flight: Delta #4094

4:45 PM CT Arrive GRB

Sunday, November 22nd, 2021

DC Weather: Cloudy with rain in the evening High of 57° and a low of 48°.

TN Weather: Rain likely. High of 57° and a low of 42°.

Per Diem: \$48.00

Days Left: ~791

(b)(6), (b)(7)(C)

(b)(6), (b)(7)(C) Travel to DCA

DT: 16-30 minutes

Pax: S1

6:40 PM Arrive DCA / Hold

7:39 PM Fly DCA-TYS

Flight: AA #5484

(b)(6), (b)(7)(C)

Arrive TYS / Travel to (b)(6), (b)(7)(C)

DT: (b)(6), (b)(7)(C)

Pax: S1, Christiana

(b)(6), (b)(7)(C)

Arrive (b)(6), (b)(7)(C)

Location: (b)(6), (b)(7)(C)

10:00 PM Call with National Energy Administration (NEA) Director Zhang Jianhua, China

Dial: TBD

Staff: Andrew

Briefing: Attached

10:30 PM Call Concludes

(b)(6), (b)(7)(C)

(b)(6), (b)(7)(C)

Monday, November 22nd, 2021

TN Weather: Partly cloudy with a high of 45 and a low of 22.

DC Weather: Clear skies in the evening with a high of 49° and a low of 31°.

Per Diem: \$48.00

Days Left: ~791

Attire: Business casual, flat shoes, mask on when not giving remarks

(b)(6), (b)(7)(C)

Depart (b)(6), (b)(7)(C) / **Travel to East Tennessee Economic Council (ETEC)**

DT: (b)(6), (b)(7)(C)

Pax: S1, Christiana

7:55 AM Arrive ETEC / Pull-Aside with Congressman Fleischmann

Location: ETEC - 1201 Oak Ridge Turnpike #100, Oak Ridge, TN 37830

Advance: Matt

Staff: Ali, Brett, Dave, Christiana, Victoria

Format: Brief 1-1 conversation

Press: Closed

Briefing: Attached

8:00 AM Breakfast Meeting with Y-12 and EM Staff

Location: ETEC - 1201 Oak Ridge Turnpike #100, Oak Ridge, TN 37830

Advance: Matt

Staff: Ali, Brett, Dave, Christiana, Victoria

Participants: Congressman Chuck Fleischmann (moderator)

Jim Campbell – ETEC President

Laura Wilkerson – Acting Manager, Oak Ridge Office of Environmental Management

Ken Rueter – President and CEO, UCOR

Teresa Robbins – Manager, NNSA Production Office

Bill Tindal – COO, Consolidated Nuclear Security (CNS)

Oak Ridge Mayor Warren Gooch

(Tentative) Gene Sievers, Y-12 Site Manager

Format: Roundtable conversation

Press: Closed

Briefing: Attached

8:40 AM Depart ETEC / Travel to Oak Ridge National Laboratory (ORNL)

DT: 15 minutes

Pax: S1, Christiana

8:55 AM Arrive ORNL / Greet with Lab Leadership

9:00 AM Walk and Talk Tour of ORNL

Location: 5200, 1 Bethel Valley Rd, Oak Ridge, TN 37830

Advance: Matt
Staff: Ali, Brett, Dave, Christiana, Victoria
Participants: Congressman Chuck Fleischmann
Oak Ridge Mayor Warren Gooch
Johnny Moore – Manager, ORNL
Thomas Zacharia – Laboratory Director, ORNL
Alan Icenhour – Deputy for Operations, ORNL
Moe Khaleel – Deputy for Science and Technology (Interim),
Deputy for Projects, ORNL
Lindsey Twardy – Chief of Staff, ORNL
Claire Sinclair – Public Affairs and Audit Coordinator, ORNL
Format: Greet with leadership and tour of ORNL facilities
Press: Open for last stop
Briefing: Attached
Run of Show: 9:00am – YOU arrive and greet with ORNL Leadership
9:05am – Tour of Frontier
9:20am – Transit to Advanced Plant Phenotyping Laboratory
9:30am – Tour of APPL
9:40am – Transit to Spallation Neutron Source (SNS)
9:50am – Tour of SNS, Second Target Station, and Center for
Nanophase Materials Science (CNMS)
10:10am – Transit to Manufacturing Demonstration Facility
10:30am – Tour of MDF
10:45am – Transit to Grid Research Integration and Deployment
Center (GRID-C)
10:50am – Tour of GRID-C

11:00 AM Tour Concludes / Media Availability

Location: ORNL - 5200, 1 Bethel Valley Rd, Oak Ridge, TN 37830
Advance: Matt
Staff: Victoria
Participants: Congressman Chuck Fleischmann
Mayor Warren Gooch
Format: Gaggle
Press: Open for last stop
Briefing: Attached

11:15 AM Depart ONRL / Travel to Chattanooga / Lunch en Route

DT: 1 hour 30 minutes – 2 hours
Pax: S1, Christiana

1:30 PM Arrive Riverside Recharged Event at Novonix / Greenroom Greet with Speaking Participants

Location: 1029 W. 19th St, Chattanooga, TN

Advance: Miranda
Staff: Ali, Brett, Dave, Christiana, Karen, Victoria
Participants: Congressman Chuck Fleischmann
Bob Corker – Former U.S. Senator
Tim Kelly – Mayor, City of Chattanooga
Jim Coppinger – Mayor, Hamilton County
Bob Rolfe – Commissioner, Tennessee Department of Economic
& Community Development
Andrew Liveris – Former Chairman and Chief Executive Officer,
Dow Chemical Company
Dr. Chris Burns – Group CEO, NOVONIX
Zhanna Golodryga – Senior Vice President, Chief Digital and
Administrative Officer, Phillips 66
Nick Liveris – NOVONIX Chief Financial Officer
Rashda Buttar – NOVONIX SVP & General Counsel
Danny Deas – NOVONIX Anode Materials COO
Format: Pre-program standing greet with speaking participants and VIPs
Press: Closed
Briefing: EERE

1:40 PM Pre-Greet Concludes / Proceed to Stage for Speaking Program

Location: 1029 W. 19th St, Chattanooga, TN
Advance: Miranda
Staff: Ali, Brett, Christiana, Dave, Karen, Victoria
Participants: Congressman Chuck Fleischmann
Bob Corker – Former U.S. Senator
Tim Kelly – Mayor, City of Chattanooga
Jim Coppinger – Mayor, Hamilton County
Bob Rolfe – Commissioner, Tennessee Department of Economic
& Community Development
Andrew Liveris – Former Chairman and Chief Executive Officer,
Dow Chemical Company
Dr. Chris Burns – Group CEO, NOVONIX
Zhanna Golodryga – Senior Vice President, Chief Digital and
Administrative Officer, Phillips 66
Format: Seated on stage; podium for remarks; lapel mic; 200-person
audience
Press: Open
Briefing: Attached

2:15 PM Speaking Program Concludes / Group Photos / Move to Press Gaggle

Location: 1029 W. 19th St, Chattanooga, TN
Advance: Miranda
Staff: Victoria
Participants: Congressman Chuck Fleischmann

Dr. Chris Burns – Group CEO, NOVONIX
Tim Kelly – Mayor, City of Chattanooga
Format: Standing; no podium; audio and video
Press: Open
Briefing: Attached

2:30 PM Press Gaggle Concludes / Meet with Novonix Employees and Tour of Facility

Location: 1029 W. 19th St, Chattanooga, TN
Advance: Miranda
Staff: Ali, Brett, Christiana, Dave, Karen, Victoria
Participants: Andrew Liveris – Former Chairman and Chief Executive Officer,
Dow Chemical Company
Dr. Chris Burns – Group CEO, NOVONIX
Nick Liveris – NOVONIX Chief Financial Officer
Rashda Buttar – NOVONIX SVP & General Counsel
Danny Deas – NOVONIX Anode Materials COO
TBD NOVONIX Employees
Format: Meet and greet with employees, then tour the new facility and view
renderings of retrofit plans
Press: Closed
Briefing: Attached

3:00 PM Tour Concludes / Depart Novonix / Travel to CHA

DT: 16-22 minutes
Pax: S1, Christiana

3:20 PM Arrive CHA / Hold

4:21 PM Fly CHA-DCA

Flight: AA 5518

5:59 PM Arrive DCA (b)(6), (b)(7)(C)

Tuesday, November 23rd, 2021

DC Weather: Mostly sunny with a high of 45° and a low of 28°.

Days Left: ~790

- (b)(6), (b)(7)(C) (b)(6), (b)(7)(C) **Travel to White House** (b) (6)
DT: (b) (6), (b) (7)(C)
Pax: S1
- 7:35 AM Internal Press Prep for White House Press Briefing**
Dial: (b) (6)
PIN: (b) (6)
Staff: Bridget, Jeremiah, Tarak
Briefing: We will send YOU the memo ASAP.
- 7:45 AM Prep Concludes**
- 8:00 AM (b) (6)**
Location: White House (b) (6)
- 8:15 AM Depart White House (b) (6) Travel to Forrestal**
DT: 6-12 minutes
Pax: S1
- 8:30 AM AM Huddle**
Dial: Teams – [Click here to join the meeting.](#)
- 8:50 AM Huddle Concludes**
- 9:00 AM Daily IN Briefing**
Location: 7th Floor SCIF
- 9:30 AM Briefing Concludes**
- 9:45 AM Internal Briefing: NNSA Defense Program**
Dial: Teams – [Click here to join the meeting.](#)
Staff: Capt. Cain, Christopher, Daniel, Frank, Jill, Capt. Muth, Dr. Verdon
Briefing: Attached
- 10:15 AM Meeting Concludes**
- 10:15 AM Scheduling Meeting**
Dial: Teams – [Click here to join the meeting.](#)
Staff: Adrianna, Ali, Bridget, Cassidy, Christiana, Christopher, Dave, David, Jeremiah, Juliana, Luke, Matt, Tarak
Briefing: Attached

10:30 AM Meeting Concludes / Desk Time

11:15 AM Energy Storage Association Annual Conference DTC Pre-Record
Dial: Zoom – [Click here to join the meeting.](#)
Staff: Christiana
Briefing: Attached

11:30 AM DTC Concludes

11:45 AM (b) (5)
Location: 7th Floor SCIF
Staff: Christopher, David

12:15 PM Meeting Concludes

12:30 PM Implementation Check-In
Dial: Teams – [Click here to join the meeting.](#)
Staff: Angelina, Christopher, Joseph, Kathleen, Katy, Kelly, Marcos,
Robert, Tarak
Briefing: Attached

1:00 PM Meeting Concludes / Lunch

1:30 PM Depart Forrestal / Travel to EEOB
DT: 5-10 minutes
Pax: S1, Christiana

1:40 PM Arrive EEOB / Proceed to Hold Room

2:00 PM DOE Town Hall on BIL and Return to Work
Dial: Teams – [Click here to join the meeting.](#)
Staff: Tarak
Briefing: Attached

2:40 PM YOU Disconnect / Event Continues

2:45 PM Press Prep for White House Press Briefing
Location: Jen Psaki's Office
Staff: Bridget, Christiana
Briefing: We will send YOU the memo ASAP.

3:15 PM Prep Concludes

3:15 PM White House Press Briefing
Location: White House Briefing Room
Staff: Bridget, Christiana

Briefing: We will send YOU the memo ASAP.

3:45 PM Briefing Concludes

4:00 PM Tentative: Regional Media Interviews

Location: Pebble Beach – The White House

Staff: Bridget, Christiana

Briefing: We will send YOU the memo on Tuesday.

4:15 PM Interviews Conclude

4:30 PM (b) (5)

Location: White House Situation Room

Staff: Dave Huizenga

5:30 PM (b) (5) Concludes / Depart White House (b)(6), (b)(7)(C)

DT: (b)(6), (b)(7)(C)

Pax: S1

5:45 PM Check Out Call with S2

Dial: (b) (6)

PIN (b) (6)

Staff: Christiana, Christopher, Tarak

6:15 PM Call Concludes

6:35 PM Proceed to StudiGo / Hold for Interview

Location: (b)(6), (b)(7)(C)

6:45 PM Pre-Taped Interview with John Berman – AC360 on CNN

Location: 920 11th St NE, Washington, DC 20002

Staff: Christiana

Briefing: Attached

6:53 PM Interview Concludes (b)(6), (b)(7)(C)

Wednesday, November 24th, 2021

DC Weather: Mostly sunny with some afternoon clouds. High of 49° and a low of 32°.

Days Left: ~781

11:30 AM (b)(5) Meeting

Dial: Zoom – [Click here to join the meeting.](#)

Staff: Kathleen

Briefing: We will send YOU the memo ASAP.

12:30 PM Meeting Concludes

Monday, November 29th, 2021

DC Weather: Mostly sunny. High of 46° and a low of 31°.

Days Left: ~787

(b)(6), (b)(7)(C) (b)(6), (b)(7)(C) *Travel to Forrestal*

8:30 AM AM Huddle

Dial: Teams – [Click here to join the meeting.](#)

8:50 AM Huddle Concludes

9:00 AM Daily IN Briefing

Location: 7th Floor SCIF

9:30 AM Briefing Concludes / Desk Time

10:00 AM Meeting with the Defense Nuclear Facilities Safety Board (DNFSB)

Dial: Teams – [Click here to join the meeting.](#)

Staff: Candice, Christopher, Sam

Briefing: Attached

10:45 AM Meeting Concludes

11:00 AM Press Prep for Regional/Coalition Media Interviews on BBB/Infrastructure

Dial: Teams – [Click here to join the meeting.](#)

Staff: Ramzey

Briefing: We will send YOU the memo on Monday.

11:15 AM Prep Concludes

11:15 AM Regional/Coalition Media Interviews on BBB/Infrastructure

Dial: Christina will connect YOU.

Staff: Ramzey

Briefing: We will send YOU the memo on Monday.

12:00 PM Interviews Conclude / Lunch

1:00 PM Internal Briefing: Hatch Act

Dial: Teams – [Click here to join the meeting.](#)

Staff: Cassidy, Christiana, Matt, Sam, Susan, Tarak

Briefing: Attached

1:30 PM Briefing Concludes

1:30 PM Pre-Briefing for (b)(5)

Dial: Teams – [Click here to join the meeting.](#)

Staff: Frank, Capt. Muth
Briefing: Attached

1:45 PM Briefing Concludes

2:00 PM Meeting with Corning CEO Wendell Weeks

Dial: Teams – [Click here to join the meeting.](#)
Staff: Garrett Nilsen
Briefing: Attached

2:30 PM Meeting Concludes

2:45 PM Meeting with Ford CPO Steven Croley and Vice Chair for Policy Jon Huntsman

Dial: Teams – [Click here to join the meeting.](#)
Staff: Karen, Michael
Briefing: Attached

3:15 PM Meeting Concludes

3:30 PM Meeting with Shell Oil President Gretchen Watkins

Dial: Teams – [Click here to join the meeting.](#)
Staff: TBD
Briefing: We will send YOU the memo on Monday.

4:00 PM Meeting Concludes

4:00 PM Meeting on Chicago Quantum Exchange with Governor Pritzker, President Alivisatos, and Paul Kearns

Dial: Teams – [Click here to join the meeting.](#)
Staff: Paul Kearns
Briefing: Attached

4:45 PM Meeting Concludes

5:00 PM Call with Secretary Raimondo

Dial: (b) (6)
PIN: (b) (6)
Staff: Jodi Kouts, Martie Larson
Briefing: Attached

5:30 PM Call Concludes

5:30 PM Check Out Call with S2

Dial: Teams – [Click here to join the meeting.](#)
Staff: Christiana, Christopher, Tarak

6:00 PM **Call Concludes / Depart Forrestal**

8:00 PM **Governors Hang Out**

Dial: Zoom – [Click here to join the meeting.](#)

Tuesday, November 30th, 2021

DC Weather: Cloudy skies early and partly cloudy in the afternoon. High of 51° and a low of 33°.

Days Left: ~786

- 7:10 AM** (b)(6), (b)(7)(C) *Travel to Forrestal*
- 8:30 AM** **AM Huddle**
Dial: Teams – [Click here to join the meeting.](#)
- 8:50 AM** **Huddle Concludes**
- 9:00 AM** **Daily IN Briefing**
Location: 7th Floor SCIF
- 9:30 AM** **Briefing Concludes / Desk Time**
- 10:00 AM** **Call with Jen O’Malley Dillon**
Dial: (b)(6), (b)(7)(C)
PIN: (b)(6), (b)(7)(C)
Staff: None
Briefing: None
- 10:15 AM** **Call Concludes**
- 10:15 AM** **RI Energy Leaders Day Pre-Recording with Senator Whitehouse**
Dial: Zoom – [Click here to join the meeting.](#)
Staff: Christiana
Briefing: Attached
- 10:45 AM** **Pre-Recording Concludes**
- 11:00 AM** **Press Prep for Reuters Interview**
Dial: Teams – [Click here to join the meeting.](#)
Staff: Charisma
Briefing: Attached
- 11:15 AM** **Prep Concludes**
- 11:30 AM** **Meeting with Ambassador-Designate to Japan Rahm Emanuel**
Dial: WebEx – [Click here to join the meeting.](#)
Staff: Andrew
Briefing: Attached
- 12:00 PM** **Meeting Concludes**

12:00 PM Combined Federal Campaign Virtual Charity Fair
Dial: Teams – [Click here to join the meeting.](#)
Staff: Christiana, Jigar
Briefing: Attached

12:10 PM YOU Disconnect / Event Continues

12:30 PM (b) (5) Call
Dial: Zoom – [Click here to join the meeting.](#)
Staff: Tarak
Briefing: Attached

1:00 PM Meeting Concludes

1:00 PM Lunch with CA Lieutenant Governor Eleni Kounalakis
Location: General Groves Conference Room
Staff: Tarak
Briefing: Attached

2:00 PM Lunch Concludes

2:00 PM Reuters Energy Transition North America Pre-Record
Dial: Zoom – [Click here to join the meeting.](#)
Staff: Charisma
Briefing: Attached

2:15 PM Pre-Recording Concludes / Desk Time

2:45 PM Meeting with Electrify America CEO Giovanni Palazzo
Dial: Teams – [Click here to join the meeting.](#)
Staff: Michael
Briefing: Attached

3:15 PM Meeting Concludes

3:30 PM Scheduling Meeting
Dial: Teams – [Click here to join the meeting.](#)
Staff: Adrianna, Ali, Bridget, Cassidy, Christiana, Christopher, Dave,
David, Jeremiah, Juliana, Luke, Matt, Miranda, Tarak
Briefing: Attached

4:00 PM Meeting Concludes

4:00 PM Trade Promotion Coordinating Committee (TPCC) Meeting
Dial: Zoom – [Click here to join the meeting.](#)
Staff: Brad Simmons

Briefing: Attached

5:15 PM Meeting Concludes

5:30 PM Check Out Call with S2

Dial: Teams – [Click here to join the meeting.](#)

Staff: Christiana, Christopher, Tarak

6:00 PM Call Concludes / Depart Forrestal